



FINANCE, HUMAN RESOURCES & RISK COMMITTEE AGENDA

MEETING
of the
FINANCE, HUMAN RESOURCES & RISK COMMITTEE
of the
SANTA BARBARA METROPOLITAN TRANSIT DISTRICT

A Public Agency
Tuesday, May 21, 2019
10:00 AM
John G. Britton Auditorium
550 Olive Street, Santa Barbara, CA 93101

- 1. CALL TO ORDER**
- 2. ROLL CALL OF THE COMMITTEE MEMBERS**
Dave Tabor (Chair), Olivia Rodriguez (Director), Dick Weinberg (Director).
- 3. REPORT REGARDING POSTING OF AGENDA**
- 4. APPROVAL OF PRIOR MINUTES - (ATTACHMENT - ACTION MAY BE TAKEN)**
The Committee will be asked to approve the draft minutes for the meeting of February 21, 2019.
- 5. PUBLIC COMMENT**
Members of the public may address the Committee on items within the jurisdiction of the Committee that are not scheduled for public hearing. The time allotted per speaker will be at the discretion of the Committee Chair. If you wish to address the Committee under this item number, please complete and deliver to the MTD Board Clerk a "Request to Speak" form that includes both a description of the subject you wish to address and, if applicable, the agenda item number for which you would like to comment. Additional public comment will be allowed during each agenda item, including closed session items. Forms are available at www.sbmtd.gov and at MTD Administrative offices.
- 6. DRAFT FISCAL YEAR 2019-20 OPERATING & CAPITAL BUDGET - (ATTACHMENT - INFORMATIONAL)**
Staff will present the updated draft of the Fiscal Year 2019-20 Operating & Capital Budget to the Finance, Human Resources & Risk Committee. The draft budget, including any modifications directed by the Committee, will be brought to the full Board for consideration of adoption at the upcoming June 4 board meeting.
- 7. OTHER BUSINESS AND REPORTS - (ACTION MAY BE TAKEN)**
Committee members will report on other related issues.
- 8. ADJOURNMENT**

AMERICANS WITH DISABILITIES ACT: If you need special assistance to participate in this meeting, please contact the MTD Administrative Office at 805.963.3364 at least **48 hours in advance** of the meeting to allow time for MTD to attempt a reasonable accommodation.



FINANCE, HUMAN RESOURCES & RISK COMMITTEE DRAFT MINUTES

MEETING
of the
FINANCE, HUMAN RESOURCES & RISK COMMITTEE
of the
SANTA BARBARA METROPOLITAN TRANSIT DISTRICT
A Public Agency
Thursday, February 21, 2019
11:00 AM
John G. Britton Auditorium
550 Olive Street, Santa Barbara, CA 93101

- 1. CALL TO ORDER**
Committee Chair Dave Tabor called the meeting to order at 11:00 AM.
- 2. ROLL CALL OF THE COMMITTEE MEMBERS**
Chair Tabor reported that all members were present.
- 3. REPORT REGARDING POSTING OF AGENDA**
Christina Perry, Administrative Assistant Lead, reported that the agenda was posted on Friday, February 15, 2019, at MTD's Administrative Office, mailed and emailed to those on the distribution list, and posted on MTD's website www.sbmtd.gov.
- 4. APPROVAL OF PRIOR MINUTES - (ATTACHMENT - ACTION MAY BE TAKEN)**
The Committee was asked to waive the reading of and approve the draft minutes for the meeting of October 23, 2018.

Director Olivia Rodriguez moved to approve the prior minutes. Chair Tabor seconded the motion. The motion passed unanimously.
- 5. PUBLIC COMMENT**
No public comments were made.
- 6. COMMERCIAL AUTO AND GENERAL LIABILITY INSURANCE RENEWAL - (INFORMATIONAL)**
Mary Gregg, Manager of Human Resources and Risk, provided the Committee with a progress update on the renewal of the Commercial Auto and General Liability policy effective April 1, 2019.
- 7. Fiscal Year 2019-20 DRAFT BUDGET - (ATTACHMENT - ACTION MAY BE TAKEN)**
Brad Davis, Assistant General Manager and Controller, presented the first draft of the Fiscal Year 2019-20 budget to the Finance, Human Resources & Risk Committee, answered the Committee's questions, and requested the draft be forwarded to the full board for review.

FINANCE, HUMAN RESOURCES & RISK COMMITTEE DRAFT MINUTES
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Director Rodriguez moved to forward the draft budget to the full Board. Director Dick Weinberg seconded the motion. The motion passed unanimously.

8. OTHER BUSINESS AND REPORTS - (ACTION MAY BE TAKEN)

No other business was discussed.

9. ADJOURNMENT

Director Rodriguez moved to adjourn the meeting. Director Weinberg seconded the motion. The motion passed unanimously and the meeting adjourned at 11:55 AM.



FINANCE, HUMAN RESOURCES & RISK COMMITTEE REPORT

MEETING DATE: MAY 21, 2019 **AGENDA ITEM: #6**

DEPARTMENT: FINANCE

TYPE: INFORMATIONAL ITEM

PREPARED BY: BRAD DAVIS _____
Signature

REVIEWED BY: GENERAL MANAGER _____
Signature

SUBJECT: DRAFT FISCAL YEAR 2019-20 OPERATING & CAPITAL BUDGET

DISCUSSION:

Staff will present the updated draft of the Fiscal Year 2019-20 Operating & Capital Budget to the Finance, Human Resources & Risk Committee. The draft budget, including any modifications directed by the Committee, will be brought to the full Board for consideration of adoption at the upcoming June 4 board meeting.

Staff presented the first draft of the budget to the Committee and Board last February and March, respectively. An updated draft of the FY 2019-20 budget is attached which takes into account Committee and Board direction to reduce the initial \$983,485 operating deficit. With additional revenue and the paring of costs, this updated draft cuts the projected deficit in half to \$488,880.

Note that with the expiration of the collective bargaining agreement at the end of this fiscal year, represented employee wage and fringe benefit growth for next year is unknown at this time. Until known, the budget is maintaining the same assumptions used for the current fiscal year.

A summary of key statistics, assumptions, and changes are shown in the following table that continues on to the next page.

<u>Service Level</u>	<u>Hours</u>	<u>Comment</u>
Revenue Hours	225,476	Approved service level
Line 28 Boosting Hours	2,220	Pending board approval (in budget)
LCTOP Microtransit Hours	5,120	FTA No-Lo grant (not in budget)
<u>Employment Level</u>	<u>FTEs</u>	<u>Comment</u>
Drivers	158	
Driver Supervisors	13	8 full time
Mechanics	14	All full time
Cleaners & Fuelers	9	4 full time
Staff (salary & hourly)	<u>37</u>	36 full time
Total FTE's	231	

FINANCE, HUMAN RESOURCES & RISK COMMITTEE REPORT

<u>Revenues</u>	<u>Amount</u>	<u>Comment</u>
Fare Revenue Increase	+ \$100,000	1.5% growth from FY18-19
FTA 5307 Operating Reduction	- \$1,000,000	Reallocate to capital (large UZA prep)
SB1 (STA) Operating Assistance	+ \$600,000	Reallocation from capital funds
Measure A Operating Reduction	- \$100,000	FY18-19 State over-allocation

<u>Expenses</u>	<u>Amount</u>	<u>Comment</u>
Wages, Benefits & Risk Growth	\$720,000	Using FY18-19 growth assumption
Fuel Cost Increase	220,000	Full year of higher prices

<u>Performance Indicators</u>	<u>Amount</u>	<u>FY18-19 Estimate</u>
Farebox Ratio	26.7%	27.8%
Cost per Revenue Hour	\$119.40	\$114.03
Deficit as Percent of Budget	1.8%	n/a

ATTACHMENT:

- Draft Fiscal Year 2019-20 Operating & Capital Budget



FISCAL YEAR 2019-20
OPERATING & CAPITAL BUDGET

Finance Committee Draft

Santa Barbara Metropolitan Transit District
550 Olive Street * Santa Barbara, CA 93101
Phone: (805) 963-3364 * Website: sbmtd.gov

May 21, 2019



**OPERATING & CAPITAL BUDGET
FISCAL YEAR 2019-20**

**Finance Committee Draft
May 21, 2019**

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Operating Budget Summary

Fiscal Year 2019-20

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	Amount	%	Estimate	Amount	%
<i>OPERATING REVENUE</i>							
Fare Revenue	\$7,264,118	\$6,996,703	\$267,416	4%	\$7,158,373	\$105,745	1%
Sales Tax Revenue	10,832,211	10,012,034	820,177	8%	10,154,154	678,057	7%
FTA Operating Assistance	4,797,946	5,220,966	(423,020)	-8%	5,246,799	(448,853)	-9%
State & Local Op Assistance	1,642,526	1,388,308	254,218	18%	1,406,036	236,489	17%
Property Tax Revenue	1,342,320	1,303,139	39,181	3%	1,316,739	25,581	2%
Non-Transportation Income	819,151	1,016,253	(197,102)	-19%	1,017,152	(198,001)	-19%
<i>Total Operating Revenue</i>	<u>\$26,698,272</u>	<u>\$25,937,402</u>	<u>\$760,869</u>	<u>3%</u>	<u>\$26,299,253</u>	<u>\$399,019</u>	<u>2%</u>
<i>OPERATING EXPENSES</i>							
Route Operations	\$16,448,394	\$15,808,969	\$639,426	4%	\$15,664,796	\$783,599	5%
Vehicle Maintenance	5,968,583	5,846,228	122,355	2%	5,666,499	302,084	5%
Passenger Accommodations	1,609,219	1,569,358	39,862	3%	1,475,181	134,039	9%
General Overhead	3,160,955	3,043,184	117,771	4%	2,956,758	204,198	7%
<i>Total Operating Expense</i>	<u>\$27,187,152</u>	<u>\$26,267,739</u>	<u>\$919,413</u>	<u>4%</u>	<u>\$25,763,233</u>	<u>\$1,423,919</u>	<u>6%</u>
Surplus / (Deficit)	<u>(\$488,880)</u>	<u>(\$330,336)</u>			<u>\$536,020</u>		

Operating Revenue Summary Fiscal Year 2019-20

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	Amount	%	Estimate	Amount	%
FAREBOX REVENUE							
Cash Fares & Tokens	\$1,919,764	\$1,890,103	\$29,661	2%	\$1,919,764	\$0	0%
Adult Passes	1,159,849	1,063,473	96,376	9%	1,137,297	22,552	2%
Youth Passes	560,389	522,515	37,874	7%	544,067	16,322	3%
Senior Passes	208,075	193,165	14,910	8%	202,014	6,061	3%
Mobility Passes	141,248	142,607	(1,359)	-1%	141,248	0	0%
Day Passes	10,053	8,533	1,520	18%	9,856	197	2%
Downtown-Waterfront Shuttle	1,224,374	1,155,490	68,884	6%	1,185,019	39,355	3%
UCSB Contract Fares	1,116,372	1,088,628	27,744	3%	1,096,644	19,728	2%
SBCB Contract Fares	826,794	827,050	(256)	0%	826,794	0	0%
Special Event Fares & Amtrak	67,200	80,139	(12,939)	-16%	66,622	578	1%
City My Ride Program	30,000	25,000	5,000	20%	29,048	952	3%
<i>Subtotal</i>	<u>\$7,264,118</u>	<u>\$6,996,703</u>	<u>\$267,416</u>	4%	<u>\$7,158,373</u>	<u>\$105,745</u>	1%
GRANTS & SUBSIDIES							
LTF Sales Tax Revenue	\$8,102,028	\$7,921,258	\$180,770	2%	\$7,921,258	\$180,770	2%
FTA Formula Assistance	4,797,946	5,220,966	(423,020)	-8%	5,246,799	(448,853)	-9%
Measure A	2,130,183	2,090,776	39,407	2%	2,232,896	(102,713)	-5%
State & Local Op Assistance	1,642,526	1,388,308	254,218	18%	1,406,036	236,489	17%
Property Tax Revenue	1,342,320	1,303,139	39,181	3%	1,316,739	25,581	2%
STA/SB1 Sales Tax Revenue	600,000	0	600,000	n/a	0	600,000	n/a
<i>Subtotal</i>	<u>\$18,615,002</u>	<u>\$17,924,447</u>	<u>\$690,556</u>	4%	<u>\$18,123,728</u>	<u>\$491,274</u>	3%
NON-TRANSPORTATION INCOME							
Advertising on Buses	\$475,000	\$525,000	(\$50,000)	-10%	\$453,508	\$21,492	5%
Lease & Other Income	111,970	267,337	(155,367)	-58%	332,276	(220,306)	-66%
Interest Income	232,181	223,916	8,265	4%	231,368	813	0%
<i>Subtotal</i>	<u>\$819,151</u>	<u>\$1,016,253</u>	<u>(\$197,102)</u>	-19%	<u>\$1,017,152</u>	<u>(\$198,001)</u>	-19%
Total Operating Revenue	<u><u>\$26,698,272</u></u>	<u><u>\$25,937,402</u></u>	<u><u>\$760,869</u></u>	3%	<u><u>\$26,299,253</u></u>	<u><u>\$399,019</u></u>	2%

Fare Revenue by Category

Cash & Token Fares	\$1,919,764	\$1,890,103	\$29,661	2%	\$1,919,764	\$0	0%
Pass Sales	2,079,614	1,930,293	149,321	8%	2,034,482	45,132	2%
Contract Fares	3,264,740	3,176,307	88,434	3%	3,204,127	60,613	2%
Total Farebox Revenue	<u><u>\$7,264,118</u></u>	<u><u>\$6,996,703</u></u>	<u><u>\$267,416</u></u>	4%	<u><u>\$7,158,373</u></u>	<u><u>\$105,745</u></u>	1%

Operating Expense Summary Fiscal Year 2019-20

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	Amount	%	Estimate	Amount	%
<i>ROUTE OPERATIONS</i>							
Drivers	\$12,380,613	\$11,941,006	\$439,607	4%	\$11,756,675	\$623,938	5%
Dispatch & Supervision	740,790	751,456	(10,666)	-1%	752,850	(12,060)	-2%
Hiring & Training	422,544	403,643	18,901	5%	459,098	(36,554)	-8%
Risk & Safety	1,932,814	1,763,302	169,511	10%	1,704,212	228,602	13%
Transportation Subsidies	971,634	949,562	22,072	2%	991,961	(20,328)	-2%
<i>Subtotal</i>	<u>\$16,448,394</u>	<u>\$15,808,969</u>	<u>\$639,426</u>	<u>4%</u>	<u>\$15,664,796</u>	<u>\$783,599</u>	<u>5%</u>
<i>VEHICLE MAINTENANCE</i>							
Mechanics	\$1,263,494	\$1,196,169	\$67,324	6%	\$1,166,542	\$96,952	8%
Cleaners & Fuelers	833,094	848,166	(15,071)	-2%	824,976	8,118	1%
Supervision	730,031	712,060	17,971	3%	698,613	31,418	4%
Vehicle Consumables	2,266,784	2,052,762	214,023	10%	2,073,925	192,859	9%
Bus Parts & Supplies	705,000	715,000	(10,000)	-1%	701,452	3,548	1%
Vendor Services	107,500	132,500	(25,000)	-19%	118,951	(11,451)	-10%
Risk & Safety	62,679	189,571	(126,892)	-67%	82,040	(19,361)	-24%
<i>Subtotal</i>	<u>\$5,968,583</u>	<u>\$5,846,228</u>	<u>\$122,355</u>	<u>2%</u>	<u>\$5,666,499</u>	<u>\$302,084</u>	<u>5%</u>
<i>PASSENGER ACCOMMODATIONS</i>							
Passenger Facilities	\$554,061	\$554,538	(\$477)	0%	\$547,068	\$6,993	1%
Transit Development	362,911	256,260	106,650	42%	229,999	132,912	58%
Marketing & Community Relations	367,977	406,929	(38,952)	-10%	348,940	19,038	5%
Fare Revenue Collection	324,270	351,631	(27,360)	-8%	349,174	(24,904)	-7%
<i>Subtotal</i>	<u>\$1,609,219</u>	<u>\$1,569,358</u>	<u>\$39,862</u>	<u>3%</u>	<u>\$1,475,181</u>	<u>\$134,039</u>	<u>9%</u>
<i>GENERAL OVERHEAD</i>							
Finance	\$616,366	\$581,071	\$35,295	6%	\$584,910	\$31,456	5%
Personnel	183,437	175,353	8,084	5%	172,120	11,317	7%
Utilities & Communication	249,718	262,763	(13,045)	-5%	245,855	3,863	2%
Operating Facilities	429,824	401,136	28,688	7%	410,649	19,175	5%
District Administration	1,681,610	1,622,861	58,749	4%	1,543,225	138,386	9%
<i>Subtotal</i>	<u>\$3,160,955</u>	<u>\$3,043,184</u>	<u>\$117,771</u>	<u>4%</u>	<u>\$2,956,758</u>	<u>\$204,198</u>	<u>7%</u>
<i>Total Operating Expenses</i>	<u><u>\$27,187,152</u></u>	<u><u>\$26,267,739</u></u>	<u><u>\$919,413</u></u>	<u><u>4%</u></u>	<u><u>\$25,763,233</u></u>	<u><u>\$1,423,919</u></u>	<u><u>6%</u></u>

Route Operations Fiscal Year 2019-20

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	0	%	Estimate	0	%
DRIVERS							
Scheduled	\$6,936,661	\$6,660,794	\$275,866	4%	\$6,736,028	\$200,633	3%
Scheduled Overtime	586,513	524,482	62,031	12%	538,684	47,829	9%
Unscheduled Pay	318,238	274,998	43,240	16%	288,765	29,472	10%
Driver Lite Duty	8,528	9,457	(928)	-10%	0	8,528	n/a
FICA	670,059	646,415	23,643	4%	640,185	29,873	5%
Pension	983,729	964,440	19,289	2%	898,504	85,225	9%
Health	1,920,548	1,837,845	82,703	5%	1,779,344	141,204	8%
Sick Pay	112,612	198,833	(86,221)	-43%	102,911	9,701	9%
Vacation Pay	508,297	497,357	10,940	2%	449,647	58,650	13%
Holiday Pay	251,853	248,238	3,615	1%	232,967	18,886	8%
Other Pay	36,235	35,715	520	1%	35,856	379	1%
Unemployment Insurance	31,841	33,932	(2,091)	-6%	35,592	(3,751)	-11%
Uniforms	15,500	8,500	7,000	82%	18,192	(2,692)	-15%
<i>Drivers Subtotal</i>	<u>\$12,380,613</u>	<u>\$11,941,006</u>	<u>\$439,607</u>	<u>4%</u>	<u>\$11,756,675</u>	<u>\$623,938</u>	<u>5%</u>
DISPATCH & SUPERVISION							
Supervisors	\$283,471	\$299,885	(\$16,414)	-5%	\$306,539	(\$23,068)	-8%
Staff	181,685	176,908	4,777	3%	178,256	3,429	2%
FICA	41,587	42,475	(888)	-2%	40,621	966	2%
Pension	34,561	33,745	816	2%	49,724	(15,163)	-30%
Health	119,765	118,607	1,158	1%	101,675	18,091	18%
Sick Pay	7,471	6,887	585	8%	8,517	(1,046)	-12%
Vacation Pay	35,674	34,850	824	2%	42,157	(6,483)	-15%
Holiday Pay	18,286	18,677	(391)	-2%	17,438	848	5%
Other Pay	17,039	18,022	(982)	-5%	6,473	10,566	163%
Unemployment Insurance	1,251	1,401	(151)	-11%	1,449	(199)	-14%
<i>Dispatch & Supe. Subtotal</i>	<u>\$740,790</u>	<u>\$751,456</u>	<u>(\$10,666)</u>	<u>-1%</u>	<u>\$752,850</u>	<u>(\$12,060)</u>	<u>-2%</u>
HIRING & TRAINING							
Staff	\$37,036	\$36,135	\$901	2%	\$32,157	\$4,879	15%
Student Drivers	126,843	125,000	1,843	1%	138,249	(11,406)	-8%
Existing Drivers/Supers	138,567	139,450	(883)	-1%	154,685	(16,118)	-10%
FICA	24,171	24,021	150	1%	18,063	6,108	34%
Pension	11,147	10,909	238	2%	17,984	(6,837)	-38%
Health	30,171	20,056	10,115	50%	42,269	(12,098)	-29%
Sick Pay	1,982	1,972	10	1%	2,621	(639)	-24%
Vacation Pay	7,450	7,293	157	2%	10,001	(2,552)	-26%
Holiday Pay	3,359	3,422	(63)	-2%	5,642	(2,284)	-40%
Other Pay	719	729	(10)	-1%	3,084	(2,365)	-77%
Unemployment Insurance	100	106	(6)	-6%	668	(568)	-85%
Medical Exams & License Fees	30,000	22,090	7,910	36%	28,523	1,477	5%
Employment Advertising	6,000	6,000	0	0%	4,907	1,093	22%
Training, Travel & Meetings	5,000	6,460	(1,460)	-23%	244	4,756	n/a
<i>Hiring & Training Subtotal</i>	<u>\$422,544</u>	<u>\$403,643</u>	<u>\$18,901</u>	<u>5%</u>	<u>\$459,098</u>	<u>(\$36,554)</u>	<u>-8%</u>

Route Operations Fiscal Year 2019-20

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	0	%	Estimate	0	%
<i>RISK & SAFETY</i>							
<u>Wages & Benefits</u>							
Staff	\$89,268	\$129,433	(\$40,166)	-31%	\$143,413	(\$54,146)	-38%
Contract Employment	\$98,684	\$0	98,684	n/a	16,667	82,018	492%
Supervisors	299,594	246,519	53,075	22%	309,643	(10,049)	-3%
Driver Accident Pay	1,866	1,839	27	1%	1,661	204	12%
FICA	33,630	35,104	(1,474)	-4%	41,328	(7,698)	-19%
Pension	40,007	36,981	3,027	8%	47,071	(7,063)	-15%
Health	94,844	79,248	15,596	20%	84,969	9,875	12%
Sick Pay	5,008	25,921	(20,913)	-81%	32,601	(27,593)	-85%
Vacation Pay	28,270	38,092	(9,822)	-26%	44,168	(15,898)	-36%
Holiday Pay	12,532	13,110	(578)	-4%	14,210	(1,678)	-12%
Other Pay	3,067	3,963	(896)	-23%	7,933	(4,867)	-61%
Unemployment Insurance	1,032	1,156	(124)	-11%	1,587	(554)	-35%
Wages & Benefits Subtotal	\$707,801	\$611,366	\$96,435	16%	\$745,251	(\$37,450)	-5%
<u>Public Liability</u>							
Professional Services	\$120,498	\$115,900	\$4,597	4%	\$128,743	(\$8,245)	-6%
Insurance	311,856	308,437	3,419	1%	291,119	20,737	7%
Current Year Incident Payouts	50,000	50,000	0	0%	10,000	40,000	400%
Current Year Incident Reserves	100,000	100,000	0	0%	5,000	95,000	1900%
Prior Years Incident Payouts	75,000	50,000	25,000	50%	12,732	62,268	489%
Change in Prior Years Reserves	(75,000)	(50,000)	(25,000)	50%	(92,500)	17,500	-19%
Public Liability Subtotal	\$582,354	\$574,337	\$8,016	1%	\$355,093	\$227,260	64%
<u>Workers' Compensation</u>							
Professional Services	\$301,709	\$348,099	(\$46,390)	-13%	\$402,060	(\$100,351)	-25%
Insurance	95,950	85,500	10,450	12%	90,547	5,403	6%
Current Year Incident Payouts	50,000	75,000	(25,000)	-33%	14,702	35,298	240%
Current Year Incident Reserves	225,000	250,000	(25,000)	-10%	200,000	25,000	13%
Prior Years Incident Payouts	350,000	400,000	(50,000)	-13%	577,301	(227,301)	-39%
Change in Prior Years Reserves	(400,000)	(600,000)	200,000	-33%	(700,000)	300,000	-43%
Miscellaneous Risk & Safety	20,000	19,000	1,000	5%	19,257	743	4%
Workers' Comp Subtotal	\$642,659	\$577,599	\$65,060	11%	\$603,867	\$38,792	6%
<i>Risk & Safety Subtotal</i>	<u>\$1,932,814</u>	<u>\$1,763,302</u>	<u>\$169,511</u>	10%	<u>\$1,704,212</u>	<u>\$228,602</u>	13%
<i>TRANSPORTATION SUBSIDIES</i>							
ADA Paratransit Service	\$971,634	\$899,562	\$72,072	8%	\$941,961	\$29,672	3%
Easy Lift Van	0	50,000	(50,000)	-100%	50,000	(50,000)	-100%
Transportation Subsidies Sbtl	<u>\$971,634</u>	<u>\$949,562</u>	<u>\$22,072</u>	2%	<u>\$991,961</u>	<u>(\$20,328)</u>	-2%
<i>Total Route Operations</i>	<u>\$16,448,394</u>	<u>\$15,808,969</u>	<u>\$639,426</u>	4%	<u>\$15,664,796</u>	<u>\$783,599</u>	5%

Vehicle Maintenance Detail

Fiscal Year 2019-20

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	Amount	%	Estimate	Amount	%
<i>MECHANICS</i>							
Mechanics	\$717,219	\$683,763	\$33,456	5%	\$641,849	\$75,370	12%
Less Mechanic Capital Labor	(7,597)	(7,478)	(120)	2%	(6,664)	(933)	14%
Mechanics-OT	38,390	51,419	(13,029)	-25%	70,857	(32,467)	-46%
FICA	65,577	63,812	1,765	3%	62,105	3,472	6%
Pension	97,952	96,032	1,921	2%	80,519	17,434	22%
Health	214,152	175,290	38,862	22%	172,455	41,697	24%
Sick Pay	6,746	6,640	106	2%	19,289	(12,543)	-65%
Vacation Pay	60,399	58,402	1,996	3%	61,529	(1,131)	-2%
Holiday Pay	32,821	32,304	517	2%	27,143	5,677	21%
Other Paid Leave	1,641	1,615	26	2%	1,595	46	3%
Unemployment Insurance	2,793	2,969	(176)	-6%	4,255	(1,462)	-34%
Uniforms	18,000	16,000	2,000	13%	18,409	(409)	-2%
Tool Allowance	15,400	15,400	0	0%	13,200	2,200	17%
<i>Mechanics Subtotal</i>	<u>\$1,263,494</u>	<u>\$1,196,169</u>	<u>\$67,324</u>	<u>6%</u>	<u>\$1,166,542</u>	<u>\$96,952</u>	<u>8%</u>
<i>CLEANERS & FUELERS</i>							
Service Workers	\$447,383	\$456,775	(\$9,392)	-2%	\$449,119	(\$1,736)	0%
FICA	39,854	40,302	(449)	-1%	37,819	2,035	5%
Pension	72,977	74,419	(1,442)	-2%	70,595	2,382	3%
Health	186,391	195,822	(9,430)	-5%	191,901	(5,510)	-3%
Sick Pay	11,417	11,193	224	2%	5,847	5,571	95%
Vacation Pay	39,089	35,303	3,787	11%	33,067	6,023	18%
Holiday Pay	20,906	21,431	(525)	-2%	18,899	2,007	11%
Other Paid Leave	2,167	2,125	42	2%	141	2,026	n/a
Unemployment Insurance	2,422	2,573	(151)	-6%	2,772	(350)	-13%
Uniforms	7,488	6,552	936	14%	10,017	(2,529)	-25%
Medical Exams & License Fees	3,000	1,671	1,329	80%	4,800	(1,800)	-38%
<i>Cleaners & Fuelers Subtotal</i>	<u>\$833,094</u>	<u>\$848,166</u>	<u>(\$15,071)</u>	<u>-2%</u>	<u>\$824,976</u>	<u>\$8,118</u>	<u>1%</u>
<i>SUPERVISION</i>							
Staff	\$450,967	\$454,855	(\$3,889)	-1%	\$452,588	(\$1,621)	0%
FICA	38,746	38,599	147	0%	39,931	(1,185)	-3%
Pension	50,648	50,456	192	0%	42,659	7,990	19%
Health	117,999	102,983	15,016	15%	91,201	26,798	29%
Sick Pay	4,199	4,087	111	3%	17,392	(13,193)	-76%
Vacation Pay	31,164	25,999	5,164	20%	26,872	4,292	16%
Holiday Pay	16,795	16,349	446	3%	16,262	533	3%
Other Paid Leave	3,359	3,270	89	3%	4,595	(1,236)	-27%
Unemployment Insurance	1,155	1,336	(181)	-14%	2,044	(889)	-44%
Training, Travel & Meetings	15,000	14,125	875	6%	5,069	9,931	196%
<i>Supervision Subtotal</i>	<u>\$730,031</u>	<u>\$712,060</u>	<u>\$17,971</u>	<u>3%</u>	<u>\$698,613</u>	<u>\$31,418</u>	<u>4%</u>

Vehicle Maintenance Detail

Fiscal Year 2019-20

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	Amount	%	Estimate	Amount	%
VEHICLE CONSUMABLES							
Bus Fuel	\$1,801,934	\$1,611,870	\$190,064	12%	\$1,610,549	\$191,385	12%
Oil & Lubricants	150,000	135,934	14,066	10%	152,665	(2,665)	-2%
Electric Vehicle Power	131,250	125,000	6,250	5%	131,551	(301)	0%
Tire Lease	171,600	169,957	1,643	1%	164,456	7,144	4%
Tire Mounting	12,000	10,000	2,000	20%	14,704	(2,704)	-18%
<i>Vehicle Consumables Subtotal</i>	<u>\$2,266,784</u>	<u>\$2,052,762</u>	<u>\$214,023</u>	10%	<u>\$2,073,925</u>	<u>\$192,859</u>	9%
VEHICLE PARTS & SUPPLIES							
Bus Parts Issued	\$600,000	\$625,000	(\$25,000)	-4%	\$583,027	\$16,973	3%
Shop Supplies	75,000	65,000	10,000	15%	86,547	(11,547)	-13%
Bus Servicing Supplies	15,000	15,000	0	0%	13,855	1,145	8%
Hazmat Disposal & Compliance	15,000	10,000	5,000	50%	18,024	(3,024)	-17%
<i>Veh. Parts & Supplies Subtotal</i>	<u>\$705,000</u>	<u>\$715,000</u>	<u>(\$10,000)</u>	-1%	<u>\$701,452</u>	<u>\$3,548</u>	1%
VENDOR BUS REPAIRS							
Vandalism Repairs	\$5,000	\$5,000	\$0	0%	\$4,127	\$873	21%
Accident Damage Repairs	5,000	5,000	0	0%	0	5,000	n/a
Accident Claim Collections	(2,500)	(2,500)	0	0%	(1,468)	(1,032)	70%
Other Vendor Repairs	100,000	125,000	(25,000)	-20%	116,292	(16,292)	-14%
<i>Vendor Bus Repairs Subtotal</i>	<u>\$107,500</u>	<u>\$132,500</u>	<u>(\$25,000)</u>	-19%	<u>\$118,951</u>	<u>(\$11,451)</u>	-10%
RISK & SAFETY							
Workers' Comp Services	\$22,629	\$25,071	(\$2,442)	-10%	\$21,189	\$1,440	7%
Workers' Comp Insurance	5,050	4,500	550	12%	4,765	285	6%
Current Year Incident Payouts	10,000	25,000	(15,000)	-60%	29,957	(19,957)	-67%
Current Year Incident Reserves	25,000	135,000	(110,000)	-81%	85,000	(60,000)	-71%
Prior Years Incident Payouts	100,000	150,000	(50,000)	-33%	21,128	78,872	373%
Change in Prior Years Reserves	(100,000)	(150,000)	50,000	-33%	(80,000)	(20,000)	25%
<i>Risk & Safety Subtotal</i>	<u>\$62,679</u>	<u>\$189,571</u>	<u>(\$126,892)</u>	-67%	<u>\$82,040</u>	<u>(\$19,361)</u>	-24%
Total Vehicle Maintenance	<u><u>\$5,968,583</u></u>	<u><u>\$5,846,228</u></u>	<u><u>\$122,355</u></u>	2%	<u><u>\$5,666,499</u></u>	<u><u>\$302,084</u></u>	5%

Passenger Accommodations Detail

Fiscal Year 2019-20

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	Amount	%	Estimate	Amount	%
PASSENGER FACILITIES							
<u>Wages & Benefits</u>							
Supervisors	\$162,014	\$162,093	(\$78)	0%	\$154,019	\$7,996	5%
TC Advisors	111,116	103,121	7,994	8%	100,516	10,600	11%
Staff	41,112	40,318	793	2%	42,093	(982)	-2%
FICA	26,776	26,059	716	3%	25,539	1,237	5%
Pension	27,167	26,769	398	1%	20,064	7,103	35%
Health	120,954	114,271	6,683	6%	106,553	14,401	14%
Sick Pay	4,176	4,090	87	2%	7,584	(3,408)	-45%
Vacation Pay	17,160	16,773	386	2%	16,245	914	6%
Holiday Pay	12,294	12,149	145	1%	10,269	2,025	20%
Other Paid Leave	2,139	2,102	37	2%	3,975	(1,836)	-46%
Unemployment Insurance	1,484	1,589	(104)	-7%	2,091	(606)	-29%
Wages & Benefits Subtotal	\$526,390	\$509,335	\$17,055	3%	\$488,948	\$37,443	8%
<u>Buildings & Grounds</u>							
TC Contract Maintenance	\$15,000	\$31,533	(\$16,533)	-52%	\$46,188	(\$31,188)	-68%
TC Repairs/Supplies	5,000	6,000	(1,000)	-17%	9,128	(4,128)	-45%
Bus Stop Repairs/Supplies	5,000	5,000	0	0%	739	4,261	577%
TC Property Insurance	2,671	2,671	0	0%	2,065	605	29%
Buildings & Grounds Subtotal	\$27,671	\$45,203	(\$17,533)	-39%	\$58,120	(\$30,450)	-52%
<i>Passenger Facilities Subtotal</i>	<u>\$554,061</u>	<u>\$554,538</u>	<u>(\$477)</u>	0%	<u>\$547,068</u>	<u>\$6,993</u>	1%
TRANSIT DEVELOPMENT							
Staff	\$216,744	\$144,549	\$72,194	50%	\$134,803	\$81,941	61%
FICA	18,734	12,862	5,872	46%	12,037	6,697	56%
Pension	24,489	16,813	7,676	46%	15,896	8,593	54%
Health	66,101	49,710	16,391	33%	43,165	22,935	53%
Sick Pay	2,767	2,949	(183)	-6%	4,703	(1,936)	-41%
Vacation Pay	14,665	14,108	557	4%	10,663	4,002	38%
Holiday Pay	8,241	5,020	3,221	64%	5,692	2,549	45%
Other Paid Leave	2,472	1,506	966	64%	2,157	315	15%
Unemployment Insurance	698	742	(44)	-6%	883	(184)	-21%
Training, Travel & Meetings	3,000	3,000	0	0%	0	3,000	n/a
Planning Services & Supplies	5,000	5,000	0	0%	0	5,000	n/a
<i>Transit Development Subtotal</i>	<u>\$362,911</u>	<u>\$256,260</u>	<u>\$106,650</u>	42%	<u>\$229,999</u>	<u>\$132,912</u>	58%

Passenger Accommodations Detail

Fiscal Year 2019-20

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	Amount	%	Estimate	Amount	%
MARKETING & COMMUNITY RELATIONS							
<u>Wages & Benefits</u>							
Staff	\$91,919	\$108,844	(\$16,925)	-16%	\$111,523	(\$19,603)	-18%
FICA	7,879	9,166	(1,286)	-14%	9,708	(1,829)	-19%
Pension	10,300	11,981	(1,681)	-14%	12,809	(2,509)	-20%
Health	16,000	15,303	697	5%	18,581	(2,581)	-14%
Sick Pay	2,278	2,691	(413)	-15%	2,829	(551)	-19%
Vacation Pay	5,088	3,890	1,198	31%	4,465	622	14%
Holiday Pay	2,971	3,509	(538)	-15%	4,914	(1,943)	-40%
Other Paid Leave	743	877	(135)	-15%	3,384	(2,641)	-78%
Unemployment Insurance	299	318	(19)	-6%	379	(79)	-21%
Wages & Benefits Subtotal	\$137,477	\$156,579	(\$19,102)	-12%	\$168,593	(\$31,116)	-18%
<u>Outside Services</u>							
Media Ad Placement	16,000	16,000	0	0%	16,127	(127)	-1%
Brochures & Publications	17,200	19,200	(2,000)	-10%	7,141	10,059	141%
Market Research	7,500	7,500	0	0%	373	7,127	1909%
Promotional Giveaways	13,000	15,000	(2,000)	-13%	4,400	8,600	195%
Bus/Shuttle Decorations	1,500	1,500	0	0%	0	1,500	n/a
Other Promotions	86,300	92,300	(6,000)	-7%	77,912	8,388	11%
Route Schedules & Information	85,000	94,850	(9,850)	-10%	71,123	13,877	20%
Training, Travel & Meetings	4,000	4,000	0	0%	3,271	729	22%
Outside Services Subtotal	\$230,500	\$250,350	(\$19,850)	-8%	\$180,347	\$50,153	28%
Marketing & Comm. Relations	\$367,977	\$406,929	(\$38,952)	-10%	\$348,940	\$19,038	5%
FARE REVENUE COLLECTION							
<u>Wages & Benefits</u>							
Staff	\$125,348	\$120,079	\$5,269	4%	\$121,356	\$3,992	3%
FICA	11,176	10,706	470	4%	10,664	512	5%
Pension	14,609	13,995	614	4%	14,085	524	4%
Health	56,995	54,555	2,440	4%	54,539	2,456	5%
Sick Pay	2,593	2,484	109	4%	761	1,832	241%
Vacation Pay	10,371	9,936	436	4%	10,184	187	2%
Holiday Pay	5,186	4,968	218	4%	4,988	198	4%
Other Paid Leave	2,593	2,484	109	4%	2,377	216	9%
Unemployment Insurance	399	424	(25)	-6%	504	(105)	-21%
Wages & Benefits Subtotal	\$229,270	\$219,631	\$9,640	4%	\$219,458	\$9,812	4%
<u>Outside Services</u>							
Fare Processing	\$50,000	\$75,000	(\$25,000)	-33%	\$75,643	(\$25,643)	-34%
Farebox Parts & Repairs	20,000	25,000	(5,000)	-20%	12,073	7,927	66%
Tickets, Tokens & Transfers	25,000	32,000	(7,000)	-22%	42,000	(17,000)	-40%
Outside Services Subtotal	\$95,000	\$132,000	(\$37,000)	-28%	\$129,716	(\$34,716)	-27%
Fare Revenue Collection Sbtl	\$324,270	\$351,631	(\$27,360)	-8%	\$349,174	(\$24,904)	-7%
Total Pssnger Accommodations	\$1,609,219	\$1,569,358	\$39,862	3%	\$1,475,181	\$134,039	9%

General Overhead Detail

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	Amount	%	Estimate	Amount	%
FINANCE							
Staff	\$339,298	\$328,491	\$10,807	3%	\$331,115	\$8,183	2%
FICA	30,130	29,184	946	3%	29,053	1,076	4%
Pension	39,385	38,149	1,237	3%	38,288	1,097	3%
Health	83,899	80,297	3,602	4%	79,921	3,977	5%
Sick Pay	6,421	6,344	76	1%	2,503	3,918	157%
Vacation Pay	28,864	27,986	878	3%	29,367	(503)	-2%
Holiday Pay	13,406	12,984	422	3%	14,274	(868)	-6%
Other Paid Leave	5,865	5,681	185	3%	5,304	561	11%
Unemployment Insurance	898	954	(57)	-6%	1,135	(237)	-21%
Financial Audit Services	68,200	51,000	17,200	34%	53,950	14,250	26%
<i>Finance Subtotal</i>	<u>\$616,366</u>	<u>\$581,071</u>	<u>\$35,295</u>	<u>6%</u>	<u>\$584,910</u>	<u>\$31,456</u>	<u>5%</u>
PERSONNEL							
Staff	\$113,800	\$108,729	\$5,071	5%	\$104,364	\$9,436	9%
FICA	9,581	9,154	427	5%	8,916	665	7%
Pension	12,524	11,966	558	5%	11,769	755	6%
Health	35,793	34,256	1,537	4%	34,095	1,698	5%
Sick Pay	1,204	1,151	54	5%	1,312	(108)	-8%
Vacation Pay	4,817	4,602	215	5%	5,211	(394)	-8%
Holiday Pay	3,613	3,452	161	5%	4,509	(896)	-20%
Other Paid Leave	1,806	1,726	80	5%	1,565	241	15%
Unemployment Insurance	299	318	(19)	-6%	379	(79)	-21%
<i>Personnel Subtotal</i>	<u>\$183,437</u>	<u>\$175,353</u>	<u>\$8,084</u>	<u>5%</u>	<u>\$172,120</u>	<u>\$11,317</u>	<u>7%</u>
UTILITIES							
Phone & Data Communications	\$72,633	\$76,111	(\$3,478)	-5%	\$70,988	\$1,645	2%
Power, Water & Refuse	162,085	171,652	(9,567)	-6%	157,239	4,847	3%
Two-Way Radios	15,000	15,000	0	0%	17,628	(2,628)	-15%
<i>Utilities Subtotal</i>	<u>\$249,718</u>	<u>\$262,763</u>	<u>(\$13,045)</u>	<u>-5%</u>	<u>\$245,855</u>	<u>\$3,863</u>	<u>2%</u>
OPERATING FACILITIES							
<u>Wages & Benefits</u>							
Staff	\$59,923	\$58,453	\$1,470	3%	\$56,243	\$3,681	7%
FICA	5,170	5,044	126	3%	4,971	199	4%
Pension	6,758	6,593	165	3%	6,560	198	3%
Health	10,667	10,202	465	5%	10,153	513	5%
Sick Pay	901	886	15	2%	11	890	n/a
Vacation Pay	3,899	3,804	95	3%	6,329	(2,430)	-38%
Holiday Pay	2,599	2,536	63	3%	2,516	84	3%
Other Paid Leave	260	254	6	3%	0	260	n/a
Unemployment Insurance	200	212	(13)	-6%	252	(53)	-21%
<i>Wages & Benefits Subtotal</i>	<u>\$90,377</u>	<u>\$87,984</u>	<u>\$2,393</u>	<u>3%</u>	<u>\$87,034</u>	<u>\$3,343</u>	<u>4%</u>

General Overhead Detail

	FY 2019-20	FY 2018-19	Var to FY20 Budget		FY 2018-19	Var to FY20 Budget	
	Budget	Budget	Amount	%	Estimate	Amount	%
<i>OPERATING FACILITIES (cont'd)</i>							
<u>Service Vehicles</u>							
Parts & Repairs	\$25,000	\$30,000	(\$5,000)	-17%	\$35,100	(\$10,100)	-29%
Fuel	66,000	69,600	(3,600)	-5%	64,011	1,989	3%
Service Vehicles Subtotal	\$91,000	\$99,600	(\$8,600)	-9%	\$99,111	(\$8,111)	-8%
<u>Buildings & Grounds</u>							
Contract Maintenance	\$90,720	\$80,720	\$10,000	12%	\$90,840	(\$120)	0%
Overpass Site Maintenance	20,000	5,500	14,500	264%	103	19,897	n/a
B&G Repairs/Supplies	85,000	75,000	10,000	13%	86,840	(1,840)	-2%
Property Insurance	52,727	52,332	395	1%	46,721	6,006	13%
Buildings & Grounds Subtotal	\$248,447	\$213,552	\$34,895	16%	\$224,504	\$23,943	11%
<i>Operating Facilities Subtotal</i>	<u>\$429,824</u>	<u>\$401,136</u>	<u>\$28,688</u>	7%	<u>\$410,649</u>	<u>\$19,175</u>	5%
<i>DISTRICT ADMINISTRATION</i>							
<u>Wages & Benefits</u>							
Staff	\$609,963	\$563,170	\$46,792	8%	\$534,597	\$75,365	14%
Bus Ad Revenue Placement	0	0	0	n/a	122	(122)	-100%
FICA	55,027	50,554	4,473	9%	45,004	10,023	22%
Pension	86,931	81,083	5,847	7%	63,283	23,648	37%
Health	159,171	136,533	22,638	17%	130,125	29,045	22%
Sick Pay	11,128	8,809	2,319	26%	9,353	1,775	19%
Vacation Pay	65,149	60,296	4,853	8%	57,907	7,242	13%
Holiday Pay	25,436	21,215	4,221	20%	23,920	1,516	6%
Other Paid Leave	7,631	7,344	287	4%	11,231	(3,600)	-32%
Unemployment Insurance	1,496	1,591	(95)	-6%	1,637	(141)	-9%
Wages & Benefits Subtotal	\$1,021,930	\$930,594	\$91,337	10%	\$877,179	\$144,751	17%
<u>Administrative Services</u>							
Directors Fees	\$10,800	\$12,600	(\$1,800)	-14%	\$9,680	\$1,120	12%
Public Officials Insurance	77,932	67,143	10,789	16%	66,493	11,439	17%
Legal Counsel	100,000	100,000	0	0%	112,167	(12,167)	-11%
Pension Administration	2,500	2,500	0	0%	0	2,500	n/a
Office Equipment Maintenance	200,000	188,930	11,070	6%	195,671	4,329	2%
Miscellaneous Services	50,000	76,694	(26,694)	-35%	74,812	(24,812)	-33%
Office & Computer Supplies	50,000	60,000	(10,000)	-17%	43,693	6,307	14%
Dues & Subscriptions	53,448	52,400	1,048	2%	52,557	891	2%
Conferences, Meetings, Training	15,000	19,000	(4,000)	-21%	10,363	4,637	45%
Employee Relations	25,000	19,365	5,635	29%	33,216	(8,216)	-25%
Mandated Fees & Permits	40,000	40,000	0	0%	45,929	(5,929)	-13%
Bus Ad Revenue Program	10,000	15,000	(5,000)	-33%	8,405	1,595	19%
Misc. Expenses & Losses	25,000	38,636	(13,636)	-35%	13,059	11,941	91%
Admin. Services Subtotal	\$659,680	\$692,268	(\$32,588)	-5%	\$666,045	(\$6,365)	-1%
<i>District Admin. Subtotal</i>	<u>\$1,681,610</u>	<u>\$1,622,861</u>	<u>\$58,749</u>	4%	<u>\$1,543,225</u>	<u>\$138,386</u>	9%
<i>Total General Overhead</i>	<u>\$3,160,955</u>	<u>\$3,043,184</u>	<u>\$117,771</u>	4%	<u>\$2,956,758</u>	<u>\$204,198</u>	7%

Capital Project Budget

Fiscal Year 2019-20

	FY 19-20 New Appropriations	PYs Carryover Appropriations	FY 19-20 Budget
<i>REVENUE VEHICLE PURCHASES</i>			
40' Electric Buses (8)	\$8,840,000	\$0	\$8,840,000
40' Electric Buses (4)	\$0	\$3,750,000	\$3,750,000
30' Electric Buses (6) [Capital Lease]	0	368,461	368,461
Subtotal	<u>\$8,840,000</u>	<u>\$4,118,461</u>	<u>\$12,958,461</u>
<i>REVENUE VEHICLE IMPROVEMENTS</i>			
Bus Refurbishing/Repainting	\$2,300,000	\$250,000	\$2,550,000
Bus Component Replacements Allowance	75,000	0	75,000
Hybrid Bus Battery Replacements	0	375,000	375,000
Subtotal	<u>\$2,375,000</u>	<u>\$625,000</u>	<u>\$3,000,000</u>
<i>OPERATING FACILITIES</i>			
Shop Structural Upgrades	\$250,000	\$0	\$250,000
Charging Infrastructure	150,000	0	150,000
Facilities Master Plan	332,000	0	332,000
Operating Facilities Allowance	75,000	0	75,000
Calle Real Property Development Allowance	200,000	0	200,000
Subtotal	<u>\$1,007,000</u>	<u>\$0</u>	<u>\$1,007,000</u>
<i>PASSENGER FACILITIES</i>			
Transit Center Improvements	\$650,000	\$3,050,000	\$3,700,000
Bus Stop Improvements	600,000	400,000	1,000,000
Subtotal	<u>\$1,250,000</u>	<u>\$3,450,000</u>	<u>\$4,700,000</u>
<i>INTELLIGENT TRANSPORTATION SYSTEMS</i>			
AVL & ITS Systems Allowance	\$0	\$75,000	\$75,000
Advanced Fare Payment System	400,000	0	400,000
Subtotal	<u>\$400,000</u>	<u>\$75,000</u>	<u>\$475,000</u>
<i>INFORMATION SYSTEMS</i>			
Business Software Allowance	\$75,000	\$0	\$75,000
IT Systems & Security Allowance	125,000	0	125,000
Subtotal	<u>\$200,000</u>	<u>\$0</u>	<u>\$200,000</u>
<i>OTHER EQUIPMENT</i>			
Shop Equipment Allowance	\$50,000	\$0	\$50,000
Service Vehicles	150,000	250,000	400,000
Farebox & Radio Allowance	30,000	0	30,000
Office Furniture Allowance	10,000	0	10,000
Subtotal	<u>\$240,000</u>	<u>\$250,000</u>	<u>\$490,000</u>
Total Capital Projects	<u>\$14,312,000</u>	<u>\$8,518,461</u>	<u>\$22,830,461</u>